

Combined Arms Center – Training (CAC-T)

manages the identification, development, and resourcing of Army collective training requirements and the efforts to develop programs to train units and leaders to conduct the full range of military operations in the contemporary operational environment.

CAC-T:

- Supports the CAC CG, as the CTC Responsible Official, to develop, validate, administer, and integrate resource, training, and training support issues for the Combat Training Center Program and U.S. Army.
- Oversees the Battle Command Training Program, which supports commanders as they train Army-led JTFs, corps, divisions, BCTs, support and functional brigades, theater sustainment commands, and expeditionary sustainment commands.
- Manages the development of Army constructive and virtual training simulations and integrates them into the Army live and Joint training environments.
- Supports digital battle command readiness training and develops Army collective training strategies.
- Conducts joint air-ground operations education and training.
- Serves as TRADOC's lead agency in support of OSD's Joint National Training Capability.

CAC Associated Directorates

Joint Center for International Security Force Assistance (JCISFA)

institutionalizes lessons and best practices from security force assistance operations to better prepare U.S. and partner nation forces to enhance or rebuild security infrastructure throughout the spectrum of conflict including during stability, security, transition and reconstruction operations. JCISFA is a Department of Defense Center of Excellence, located at Fort Leavenworth, with the CAC Commanding General serving as the Director, JCISFA.

U.S. Army/ U.S. Marine Corps Counterinsurgency (COIN)

Center improves counterinsurgency capabilities through research of best practices, development of doctrine, advice to leaders and organizations, education, integration of training curricula, and by conducting outreach to other military and civilian entities with a shared interest in counterinsurgency operations in order to improve counterinsurgency capabilities and adjust the mindset of the force.



The Combined Arms Center

at Fort Leavenworth has the mission of preparing the Army and its leaders for war. Fort Leavenworth is the Army's center for excellence in leader development, doctrine, collective training, battle command and lessons learned collection, analysis and integration. The Combined Arms Center has 12 major subordinate organizations at Fort Leavenworth that accomplish its mission tasks. These agencies are the U.S. Army Command and General Staff College, the Center for Army Lessons Learned, the Combined Arms Center – Training, the Combined Arms Doctrine Division, the Training and Doctrine Command Program Integration Office/ Battle Command, the U.S. Army Information Operations Proponent, the Current Force Integration Directorate, the Battle Command Knowledge System, the Combat Studies Institute, the Center for Army Leadership, the U.S. Army Electronic Warfare Proponent, and Military Review. Additionally, CAC is home to two Army and joint service directorates, the Joint Center for International Security Force Assistance, and the U.S. Army/U.S. Marine Corps Counterinsurgency Center.

An Engine of Change



A Learning Organization

CAC is a catalyst, an Engine of Change incorporating lessons learned into the processes of Army doctrine development, which in turn shapes leader development, collective training and the development of battle command technologies. The CAC system relies on synergy and a strong inter-connection among its subordinates and core mission areas; it focuses on collective, collaborative and complementary development and effects solutions. These ensure our Army stays relevant and ready with sufficient flexibility to rapidly deploy forces for multiple, simultaneous operations.

United States Army Combined Arms Center



Fort Leavenworth, Kansas

INTELLECTUAL CENTER OF THE ARMY

www.leavenworth.army.mil

Combined Arms Center – Knowledge (CAC-K)

- Develops knowledge creation strategies as the driving force for the generation of doctrine incorporating relevant and timely lessons learned.
- Develops the Knowledge Management (KM) capabilities linking doctrine, leader development, and training with lessons learned from Soldiers in the field.
- Expands opportunities for collaboration between the generating force, the operational force, the Joint, Interagency, Intergovernmental, and Multinational (JIIM) community, along with academia and industry.

- **Battle Command Knowledge System (BCKS)** supports the online generation, application, management and exploitation of Army knowledge to foster collaboration among Soldiers and units. BCKS personnel facilitate online forums and help the Army apply Knowledge Management to share expertise and experience, develop intuitive leaders, improve decision making, and develop organizations and teams.

- **Combined Arms Doctrine Directorate (CADD)** functions as the executive agent and performs duties related to doctrine proponentcy and doctrine integration. CADD researches, writes, coordinates, and produces Army doctrine for all echelons. CADD performs Doctrine integration functions for the Army and participates in joint and multinational doctrine development. The directorate provides doctrinal experts to support Army transformation, the Combat Training Centers, and other organizations. CAC is the proponent organization for all Army doctrine.

- **Center for Army Lessons Learned (CALL)** collects, analyzes, disseminates, integrates, and archives Army and joint, interagency, and multinational observations, insights, lessons and tactics, techniques, and procedures to support full-spectrum military operations. It focuses on units in combat, undergoing transformation, and rotating through the combat training centers. CALL uses collection and analysis teams, embedded and other liaison officers to collect information then analyzes it and provides the Army with interim solutions while also providing the observations to joint, interagency, and multi national forces. CALL also provides individual and collective training lessons learned to the Combined Arms Doctrine Directorate and publishes a wide range of warrior-focused handbooks, bulletins, newsletters, and special studies. It maintains unclassified and classified Web sites to provide ready access to this information.

- **Combat Studies Institute (CSI)**

serves as the CAC Commander's historical think tank by publishing original, interpretive research on topics pertinent to the current doctrinal, educational, and operational concerns of the U.S. Army engaged in the Long War. CSI enhances Soldier education and leader development by conducting staff rides for CGSC students and U.S. Army organizations at large. CSI conducts "train the trainer" courses and curricula revisions to ensure the relevancy of history instruction in the TRADOC school system. CSI also serves as the institutional memory for Ft. Leavenworth and the CAC through oversight of the Frontier Army Museum and the CAC Command History Office.

- **Military Review**

provides an open forum for the exchange of ideas on military subjects and issues; focuses on concepts, doctrine and warfighting at the tactical and operational levels of war; and supports the education, training, and doctrine development missions of the Combined Arms Center and the Command and General Staff College. From its origin in 1922 as the Instructor's Summary of Military Articles, the journal has evolved into a CAC-sponsored academic journal, published in English, Spanish, Portuguese and Arabic, and now is read in more than 100 countries.

The Command and General Staff College (CGSC)

develops officers able to lead fighting units at the tactical and operational levels of war. CGSC annually trains more than 15,000 officers through its resident and nonresident programs. Within the Command and General Staff College:

- **The Command and General Staff School (CGSS)**

educates about 1,200 mid-career officers each year in its 10 month resident course at Fort Leavenworth and another 850 officers each year who attend the 15 week ILE Common Core at one of three CGSS satellite campuses. The Intermediate Level Education program schools officers in joint and multinational operations at the strategic, operational, and tactical levels of war. Students include Army Active and Reserve component officers, international officers, and officers from the other U.S. armed forces.

- **Department of Distance Education (DDE)**

develops leaders prepared to execute full-spectrum joint, interagency and multi-national operations through non-traditional means by distributing and administering the Command and General Staff College's distance learning Intermediate Level Education programs. DDE has an enrollment of more than 5000 students.

- **The School of Command Preparation (SCP)**

conducts pre-command courses for battalion and brigade level command selectees, command sergeants major selectees, and their spouses for effective command team performance.

- **The School of Advanced Military Studies (SAMS)**

educates and trains officers at the graduate level in military art and science to develop commanders and general staff officers with the abilities to solve complex problems in peace and war. The school administers the Advanced Operational Art Studies Fellowship Program, a senior service college fellowship, and the Advanced Military Studies Program, a second year of intermediate, master's level education.

- **The Army Management Staff College (AMSC)**

educates and prepares Army civilian and military leaders to assume leadership and management responsibilities throughout the Army. AMSC acts as TRADOC's lead agent in delivering the Civilian Education System curriculum. AMSC provides consulting services and conducts research on civilian leadership and installation management.

Center for Army Leadership (CAL)

is the CAC lead for leadership and leader development research, analysis, assessment and evaluation; leadership doctrine; coordination, development and management of initiatives within the Army Training and Leader Development Process; and the integration and synchronization of Professional Military Education and Civilian Education System to sustain excellence in growing Army leaders.

Combined Arms Center—Capability Development Integration Directorate (CAC-CDID)

- Conducts capability development and integration for battle command, division headquarters and above, information operations, and cyberspace.

- Develops concepts, defines requirements, and conducts experiments in order to validate Doctrine, Organization, Training, Materiel, Leadership and Education, Personnel and Facilities (DOTMLPF) integrated combined arms capabilities that complement JIIM capabilities.

- Performs other integration tasks as assigned within the scope of CAC's core functions, major responsibilities, and proponents.

- **Battle Command Integration Directorate (BCID)**

directs and synchronizes long-range planning and execution of programs related to the transformation of the Army's battle command capabilities; tests current



SUPPORTING AN ARMY AT WAR WHILE DEVELOPING THE FUTURE FORCE

CAC Mission

The Combined Arms Center provides leadership and supervision for leader development and professional military and civilian education, institutional and collective training, functional training, training support, battle command, doctrine, collection, analysis and integration of lessons learned, and specified areas the Commanding General, U.S. Army Training and Doctrine Command (TRADOC) designates in order to serve as a catalyst for change and to support developing relevant and ready land formations with campaign qualities in support of the joint force commander.

battle command applications, command and control platforms, and integrates command posts and power consumption requirements in to the battle command network; experiments to formulate new concepts and find emerging technologies; develops and integrates operational capabilities for Future Force battle command; integrates Airspace Command and Control capabilities development with other TRADOC schools and services.

- **Force Management Directorate (CAC-FMD)**

coordinates, manages and integrates Modular Force refinement and conversion issues across CAC and TRADOC in support of Army Transformation. CAC-FMD identifies resource requirements and recommends priorities to implement the Modular Force within TRADOC and serves as the coordinating staff for identification, review, assignment and resolution for CAC/TRADOC modular force issues and priorities. CAC-FMD's Modular Force Observation Team conducts pre-and post deployment assessments and modular force education visits.

- **U.S. Army Computer Network Operation—Electronic Warfare Proponent (CEWP)**

provides doctrine, organizations, training, materiel, leadership and education, personnel and facilities (DOTMLPF) solutions in support of the ground commander while integrating joint electronic warfare capabilities across the operational and institutional structure. CEWP consists of six divisions and liaison elements working at five Centers of Excellence.

- **U.S. Army Information Operations Proponent (USIOP)**

provides doctrine, organizations, training, materiel, leadership and education, personnel and facilities (DOTMLPF) solutions in support of the ground commander while integrating information operations capabilities across the operational and institutional structure. USAIOP consists of four divisions and has liaison elements from the Army Reserve, the National Guard, and 1st IO Command.